

Program (Day 2)

Date: Tuesday, October 7, 1:30–4:00 PM (JST)

Time	Program	Speakers
13:30~13:40	Day 1 Recap / Day 2 Focus	Masayuki Omoto, Representative Director, Member of the Board, President and CEO
13:40~13:50	Next Generation Corporate Development Division - Building New Strategic Platform Businesses -	Toshihiro Fukumura, Executive Officer
13:50~14:00	Metal Resource Investment - Execution of Winning Strategies and Transformation into Strategic Platform Businesses -	Seiichi Kuwata, Managing Executive Officer
14:00~14:10	DX Strategy - Transformation into Strategic Platform Businesses -	Kenichiro Oikawa, Representative Director, Member of the Board, Senior Executive Vice President, CDIO
14:10~14:20	Risk Management - Execution of Corporate Value Enhancement Initiatives -	Jun Horie, Senior Managing Executive Officer, CAO
14:20~14:30	Corporate Governance Structure and Process for Enforcing Capital Allocation Discipline	Hiromichi Mizuno, Managing Executive Officer, CSO
14:30~14:40	Break	
14:40~15:20	Q&A Session	All
15:20~16:00	Outside Directors Panel Discussion / Q&A Session	Yuri Okina, Outside Director, Member of the Board Keiji Kojima, Outside Director, Member of the Board
-	Closing	Masayuki Omoto, Representative Director, Member of the Board, President and CEO