

Marubeni IR Day 2025

~The Future Created by Global crossvalue platform~

Marubeni

Program (Day1)

Date : Tuesday, September 9, 1:30 - 4:00 PM (JST)

Time	Program	Speakers
13:30~13:45	Value Creation Story for FYE 3/2031	Representative Director, Member of the Board, President and CEO / Masayuki Omoto
13:45~13:55	Deepening Cash Flow Management and Capital Allocation Policy	Representative Director, Member of the Board, Senior Managing Executive Officer, CFO / Takayuki Furuya
13:55~14:35	Growth Strategy of Strategic Platform Business Agri-inputs Retail Business Mobility Business in North America Wholesale and Retail Power Trading Business Pharmaceutical Sales Business	Managing Executive Officer / Kosuke Takechi Senior Managing Executive Officer / Jiro Itai Senior Managing Executive Officer / Yoshiaki Yokota Representative Director, Member of the Board, Senior Executive Vice President, CDIO / Kenichiro Oikawa
14:35~14:45	The Future Created by Global crossvalue platform	Representative Director, Member of the Board, President and CEO / Masayuki Omoto
14:45~14:55	Break	
14:55~16:00	Q&A session	All