

INTEGRATED REPORT 2022 CONTENTS

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Marubeni Reporting



Editorial Policy

The Marubeni Group Integrated Report is created to help improve the understanding of a broad range of stakeholders while building public trust. Besides the values, business operations and strategies that drive creation of value, the Integrated Report 2022 focuses on sustainability initiatives and the potential for future sustainable growth by explaining how the Marubeni Group has evolved and grown to date.

In compiling this report, we have used the IFRS Foundation's Integrated Reporting Framework and "Guidance for Collaborative Value Creation," published by the Ministry of Economy, Trade and Industry (METI),

as references, together with the views of a wide range of stakeholders.

Adhering to the spirit of the Company Creed of "Fairness, Innovation and Harmony," the Marubeni Group is proudly committed to the goals of supporting social and economic development alongside global environmental protection through fair and upright corporate activities. Amid increasing awareness of the importance of sustainability, we hope this report helps enlighten how Marubeni is taking up the challenge of pursuing gains in social and environmental value, as well as economic value, by putting this philosophy into practice.

To Investors

<https://www.marubeni.com/en/ir/>

Our Company

<https://www.marubeni.com/en/company/>

Our Business

<https://www.marubeni.com/en/business/>

Sustainability

<https://marubeni.disclosure.site/en/>

Financial information

Non-financial information

Reporting Period

April 1, 2021-March 31, 2022

The contents of the publication include some information before and after the reporting period.

Guidelines

- The Global Reporting Initiative (GRI) Sustainability Reporting Standard
- ISO26000 Guidance on Social Responsibility
- IFRS Foundation: Integrated Reporting Framework
- Ministry of Economy, Trade and Industry (METI) Guidance for Collaborative Value Creation



Disclaimer Regarding Forward-Looking Statements and Original Language

Integrated Report 2022 contains forward-looking statements about the future performance, events or management plans of Marubeni Corporation and its Group companies (the Company) based on the available information, certain assumptions and expectations at the point of disclosure, of which many are beyond the Company's control. These are subject to a number of risks, uncertainties and factors, including, but not limited to, economic and financial

conditions, factors that may affect the level of demand and financial performance of the major industries and customers we serve, interest rates and currency fluctuations, availability and cost of funding, fluctuations in commodity and materials prices, political turmoil in certain countries and regions, litigation claims, changes in laws, regulations and tax rules, and other factors. Actual results, performances and achievements may differ materially from those described explicitly or implicitly in the relevant forward-looking statements. The Company has no responsibility for any possible damages arising from the use of information on Integrated Report 2022, nor does the Company have any obligation to update these statements, information, future events or otherwise. Integrated Report 2022 is an English language translation of the materials originally written in Japanese. In case of discrepancies, the Japanese version is authoritative and universally valid.

Note Regarding Accounting Standards

The Company adopted U.S. GAAP up until the fiscal year ended March 31, 2013, and IFRS from the fiscal year ended March 31, 2014.

"Profit attributable to owners of the parent" is described as "Consolidated Net Profit"/"Net profit" in this report.

Values of the Marubeni Group

Our Company Creed, "Fairness(正), Innovation(新), and Harmony(和)," dates back to Marubeni's first president, Shinobu Ichikawa. This Creed is the starting point for the Marubeni Group and its employees, and encapsulates values that act as constant guideposts even in times of rapid change.

Management Philosophy

In accordance with the spirit grounded in "Fairness, Innovation and Harmony," the Marubeni Group is proudly committed to social and economic development and safeguarding the global environment by conducting fair and upright corporate activities.

Company Creed

Fairness—Act with fairness and integrity at all times.

Innovation—Pursue creativity with enterprise and initiative.

Harmony—Give and earn the respect of others through cooperation.



Our vision

Global crossvalue platform

creating value through innovative solutions for our customers and for the world

The Global crossvalue platform clarifies and reaffirms the Marubeni Group's raison d'être, and represents the Group's commitment to increase corporate value in a lasting way.

Committed to creating solutions for our customers and the world.



Global crossvalue platform
Marubeni