
Consolidated Financial Results for the 1st Quarter of Fiscal Year Ending March 31, 2022

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Marubeni
(TSE Code 8002)

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1. Operating Results

(Unit: billions of yen)

	FYE 3/2021 Q1 Results	FYE 3/2022 Q1 Results	Variance		Forecasts for FYE 3/2022	
				Variance in Percentage	announced on May 6, 2021	Progress in percentage
Revenue	1,587.6	2,134.0	+546.5	34%		
Gross trading profit	178.8	214.1	+35.3	20%	720.0	30%
Selling, general and administrative expenses	(124.8)	(144.0)	-19.2	15%	(570.0)	-
Provision for doubtful accounts	(2.0)	(0.9)	+1.1	-54%	(5.0)	-
Operating profit (*1)	51.9	69.2	+17.2	33%	145.0	48%
Interest expense, net of interest income	(4.6)	(2.6)	+2.1	-44%	(15.0)	-
Dividend income	3.7	4.8	+1.1	29%	15.0	-
Non-operating other-net (*2)	(0.8)	1.8	+2.7	-	(10.0)	-
Share of profits of associates and joint ventures	24.5	66.1	+41.6	170%	155.0	43%
Profit before tax	74.7	139.4	+64.7	87%	290.0	48%
Corporate income tax	(14.5)	(24.4)	-9.9	68%	(50.0)	-
Profit for the period/ year	60.2	115.0	+54.8	91%	240.0	48%
Profit attributable to owners of the parent (Net profit) (*3)	58.1	112.1	+54.0	93%	230.0	49%
Profit attributable to non-controlling interests	2.1	2.9	+0.8	39%	10.0	-

<Gross trading profit>					
• Agri Business	+18.2	(57.5 → 75.7)	Profit increase in Gavilon's fertilizer business and Helena against the backdrop of higher agri-input product prices and the favorable weather condition.		
• Construction, Industrial Machinery & Mobility	+8.5	(15.9 → 24.5)	Increase in number of sales of automobile and construction machinery related businesses, etc., due to the easing of COVID-19, and others.		
• Forest Products	+4.7	(6.7 → 11.3)	Profit increase in MUSI Pulp project due mainly to the improvement in pulp prices, and increase in sales volume of containerboard.		
• Aerospace & Ship	+3.8	(2.8 → 6.6)	Profit increase in ship-related businesses owing to improvements in ship market conditions.		
<Share of profits of associates and joint ventures>					
• Metals & Mineral Resources	+31.5	(6.9 → 38.4)	Profit increase in the Chilean copper business and the Australian iron ore business due to higher commodity prices, and in steel products businesses.		
• Finance & Leasing Business	+5.3	(2.8 → 8.1)	Profit increase in the used car retail financing business in U.S., etc.		
<Net profit>	Consolidated	+54.0	(58.1 → 112.1)	Net profit for Q1 FYE 3/2022 amounted to 112.1 billion yen, with 54.0 billion yen (93%) year-on-year increase.	
	Resources	+30.2	(9.6 → 39.7)	The progress to FYE 3/2022 yearly forecast of 230.0 billion yen is 49%.	
	Non-resources	+29.0	(49.5 → 78.5)		
	Other	-5.2	(-0.9 → -6.1)		

*1 "Operating profit" is presented in accordance with Japanese accounting practice for investors' convenience and is not required by IFRS.

*2 "Non-operating other-net" is the sum of "Gains (losses) in investment securities", "Gains (losses) on property, plant and equipment" and "Other-net".

*3 "Profit attributable to owners of the parent" is shown as "Net profit".

2. Net Profit and Adjusted Net Profit by Segments

(Unit: billions of yen)

Operating Segment (*1)	Net profit					Adjusted net profit (*3)			
	FYE 3/2021 Q1	FYE 3/2022 Q1	Variance	Reasons for increase/ decrease	Forecasts for FYE 3/2022 announced on May 6, 2021	FYE 3/2021 Q1	FYE 3/2022 Q1	Variance	Forecasts for FYE 3/2022 announced on May 6, 2021
Lifestyle	(0.3)	0.1	+0.3		3.0	(0.0)	0.0	+0.0	3.0
ICT & Real Estate Business	5.6	5.3	-0.4	Decrease in domestic real estate sales.	16.0	6.0	5.0	-1.0	15.0
Forest Products	(0.2)	3.6	+3.8	Improved earnings in MUSI Pulp project due mainly to the improvement in pulp prices, and others.	9.0	1.0	4.0	+3.0	9.0
Food I	3.2	6.5	+3.3	Gains from sale of the North American wild salmon business.	11.0	3.0	3.0	-	10.0
Food II	8.0	8.1	+0.1		16.0	8.0	8.0	-	15.0
Agri Business	15.3	24.9	+9.5	Profit increase in Gavilon's fertilizer business and Helena against the backdrop of higher agri-input product prices and the favorable weather condition.	30.0	15.0	25.0	+10.0	30.0
Chemicals	4.4	5.0	+0.6	Improved margins in the PVC alkali related products transactions, and others.	12.0	4.0	5.0	+1.0	12.0
Energy	4.2	4.3	+0.1	Improved earnings in the oil and gas E&P due mainly to higher crude oil and gas prices. Profit decrease in the oil and LNG trading business.	17.0	4.0	4.0	-	17.0
Metals & Mineral Resources	7.0	40.9	+33.9	Profit increase in the Australian iron ore business and the Chilean copper business due to higher commodity prices, and in steel products businesses.	62.0	7.0	40.0	+33.0	62.0
Power Business	4.6	2.3	-2.3	Lower margins in the overseas power EPC project. Impairment loss on securities.	18.0	4.0	4.0	-	16.0
Infrastructure Project	1.5	2.0	+0.4		7.0	2.0	1.0	-1.0	7.0
Aerospace & Ship	1.5	4.2	+2.7	Improved earnings in ship-related businesses owing to improvements in ship market conditions.	9.0	2.0	5.0	+3.0	10.0
Finance & Leasing Business	2.0	5.7	+3.7	Profit increase in the used car retail financing business in U.S., etc.	15.0	2.0	6.0	+4.0	14.0
Construction, Industrial Machinery & Mobility	2.1	5.5	+3.5	Increase in number of sales of automobile and construction machinery related businesses, etc., due to the easing of COVID-19, and others.	17.0	1.0	6.0	+5.0	15.0
Next Generation Business Development	(0.5)	(0.2)	+0.3		(2.0)	(0.0)	(0.0)	-	(2.0)
Other	(0.4)	(5.9)	-5.5	Tokyo head office relocation related cost.	(10.0)	1.0	(2.0)	-3.0	7.0
Consolidated	58.1	112.1	+54.0		230.0	59.0	114.0	+55.0	240.0
Resources (*2)	9.6	39.7	+30.2		71.0	10.0	39.0	+29.0	71.0
Non-resources (*2)	49.5	78.5	+29.0		171.0	48.0	77.0	+29.0	164.0
Other (*2)	(0.9)	(6.1)	-5.2		(12.0)	1.0	(2.0)	-3.0	5.0

*1 From FYE 3/2022, the former operating segments of "Food" has been divided into "Food I" and "Food II" segments, parts of "Energy" and "Infrastructure Project" have been reorganized, parts of "Infrastructure Project" and "Aerospace & Ship" have been incorporated into "Metals & Mineral Resources", a part of "Construction, Industrial Machinery & Mobility" has been incorporated into "Finance & Leasing Business". In conjunction with these organizational changes, operating segment information for FYE 3/2021 has been reclassified.

*2 Business fields
Resources: The total of "Energy" and "Metals & Mineral Resources" excluding "Steel Products Dept."
Other: The total of "Next Generation Business Development" and "Other"
Non-resources: Other than the above

*3 Adjusted net profit: net profit excluding one-time items, shown in an approximate figure. The figures of "Consolidated" and the sum of each segment total may not be accord due to rounding errors. For one-time items, please refer to the next page.

3. One-time Items by Segments

(Unit: billions of yen, in approximate figures)

Segment	FYE 3/2021 Q1	FYE 3/2022 Q1	Main Items
Lifestyle	-	-	
ICT & Real Estate Business	(0.0)	0.0	
Forest Products	(1.0)	(0.0)	
Food I	0.0	3.0	Gains from sale of the North American wild salmon business (North Pacific Seafoods, USA)
Food II	0.0	(0.0)	
Agri Business	(0.0)	0.0	
Chemicals	-	0.0	
Energy	-	(0.0)	
Metals & Mineral Resources	(0.0)	1.0	
Power Business	0.0	(2.0)	Impairment loss on securities
Infrastructure Project	(0.0)	1.0	
Aerospace & Ship	-	(1.0)	
Finance & Leasing Business	(0.0)	0.0	
Construction, Industrial Machinery & Mobility	1.0	0.0	
Next Generation Business Development	-	(0.0)	
Other	(2.0)	(4.0)	Tokyo head office relocation related cost
Consolidated (*1)	(1.0)	(2.0)	

*1 Sum of each segment may not accord with the figure for consolidated due to rounding errors.

4. Cash Flows and Financial Position

(Unit: billions of yen)

Cash Flows	FYE 3/2021 Q1	FYE 3/2022 Q1	Variance	Forecasts for FYE 3/2022 announced on May 6, 2021
Cash flow from operating activities	118.2	(38.3)	-156.5	300.0
Core operating cash flow (*1)	94.5	129.5	+35.0	350.0
Increase/decrease in working capital and others	23.7	(167.8)	-191.4	(50.0)
Cash flow from investing activities	(83.6)	(47.0)	+36.6	(170.0)
New investments	(51.5)	(10.6)	+40.9	(150.0)
CAPEX and others (*2)	(51.1)	(59.8)	-8.6	(120.0)
Divestments	19.1	23.4	+4.3	100.0
Free cash flow	34.5	(85.3)	-119.9	130.0
Free cash flow after delivery of shareholder returns	4.1	(123.5)	-127.7	60.0

*1 Core operating cash flow: Operating cash flow excluding net increase/decrease in working capital and others.

*2 CAPEX and others: additional capital spending to maintain/improve business values of existing projects and others.

Financial Position	March 31, 2021	June 30, 2021	Variance	Forecasts for March 31, 2022 announced on May 6, 2021
Total assets	6,939.0	6,940.6	+1.7	
Net interest-bearing debt	1,687.9	1,884.9	+197.1	Approx. 1,850.0
Total equity	1,911.8	2,003.0	+91.2	Approx. 1,950.0
Net DE ratio	0.88 times	0.94 times	up by 0.06 points	Approx. 0.9 times

<Cash Flows>

- Net cash used in operating activities was 38.3 billion yen due to increases in working capital and others, despite the inflow of operating revenue and dividend income.
- Net cash used in investing activities was 47.0 billion yen due to the outflow of a capital expenditure in overseas businesses and others, despite the inflow from sales of investment securities.
- As a result, free cash flow was an outflow of 85.3 billion yen.

<Financial Position>

- Net interest-bearing debt increased 197.1 billion yen from the end of the previous fiscal year to 1,884.9 billion yen, mainly due to the free cash outflow and an increase in dividend payment.
- Total equity increased 91.2 billion yen from the end of the previous fiscal year to 2,003.0 billion yen, mainly due to an increase in retained earnings.
- As a result, net DE ratio stood at 0.94 times, up by 0.06 points from the end of the previous fiscal year.

Reference 1. Segment Information

(Unit: billions of yen)

Segment	Lifestyle			ICT & Real Estate Business			Forest Products		
	FYE 3/21 Q1	FYE 3/22 Q1	Variance	FYE 3/21 Q1	FYE 3/22 Q1	Variance	FYE 3/21 Q1	FYE 3/22 Q1	Variance
Gross Trading Profit	3.8	3.9	+0.1	28.2	28.3	+0.1	6.7	11.3	+4.7
Share of Profits of Associates and Joint Ventures	(0.2)	(0.0)	+0.1	0.0	1.2	+1.2	(0.5)	0.3	+0.8
Net Profit	(0.3)	0.1	+0.3	5.6	5.3	-0.4	(0.2)	3.6	+3.8
Adjusted operating profit (*1)	(0.2)	(0.0)	+0.1	8.1	6.0	-2.1	1.7	6.0	+4.3
Depreciation and Amortisation	0.1	0.1	+0.0	5.5	5.4	-0.1	1.8	1.7	-0.1
Interest Income	0.0	0.0	-0.0	0.0	0.0	-0.0	0.0	0.0	+0.0
Dividend Income	0.2	0.2	+0.0	0.7	0.7	+0.0	0.2	0.3	+0.0
Among the above, cash dividends from equity method investees	-	-	-	0.6	0.4	-0.1	0.1	0.2	+0.0
Interest paid	(0.0)	(0.1)	-0.1	(0.2)	(0.3)	-0.1	(0.1)	(0.5)	-0.4
Income taxes paid	(1.0)	(0.8)	+0.2	(5.9)	(5.1)	+0.9	(3.0)	(2.1)	+0.9
Core operating cash flow	(1.0)	(0.6)	+0.3	8.2	6.8	-1.4	0.7	5.5	+4.8
	Mar. 31, '21	Jun. 30, '21	Variance	Mar. 31, '21	Jun. 30, '21	Variance	Mar. 31, '21	Jun. 30, '21	Variance
Segment Assets	94.2	91.4	-2.8	449.8	448.7	-1.1	285.9	292.4	+6.5
Current Assets	60.7	58.5	-2.2	204.5	196.7	-7.8	104.2	104.2	+0.0
Non-current Assets	33.5	32.9	-0.5	245.3	252.0	+6.7	181.7	188.2	+6.5

Segment	Food I			Food II			Agri Business		
	FYE 3/21 Q1	FYE 3/22 Q1	Variance	FYE 3/21 Q1	FYE 3/22 Q1	Variance	FYE 3/21 Q1	FYE 3/22 Q1	Variance
Gross Trading Profit	12.0	12.7	+0.7	19.1	16.0	-3.1	57.5	75.7	+18.2
Share of Profits of Associates and Joint Ventures	1.7	1.4	-0.3	0.6	0.7	+0.0	0.4	0.7	+0.2
Net Profit	3.2	6.5	+3.3	8.0	8.1	+0.1	15.3	24.9	+9.5
Adjusted operating profit (*1)	2.2	2.1	-0.2	12.5	8.9	-3.6	22.0	34.9	+12.9
Depreciation and Amortisation	0.9	1.0	+0.0	2.3	2.4	+0.2	7.5	7.9	+0.4
Interest Income	0.1	0.0	-0.1	0.1	0.1	-0.0	0.7	0.9	+0.2
Dividend Income	1.4	1.5	+0.2	0.4	0.6	+0.2	2.3	0.3	-2.0
Among the above, cash dividends from equity method investees	1.2	1.3	+0.1	0.2	0.5	+0.2	2.3	0.3	-2.0
Interest paid	(0.4)	(0.2)	+0.2	(0.3)	(0.2)	+0.1	(1.6)	(1.6)	-0.0
Income taxes paid	(2.0)	(1.3)	+0.7	(1.6)	(2.6)	-0.9	2.9	1.3	-1.6
Core operating cash flow	2.3	3.2	+0.9	13.3	9.2	-4.1	33.7	43.6	+9.9
	Mar. 31, '21	Jun. 30, '21	Variance	Mar. 31, '21	Jun. 30, '21	Variance	Mar. 31, '21	Jun. 30, '21	Variance
Segment Assets	379.0	372.5	-6.5	313.0	326.4	+13.3	1,402.9	1,343.5	-59.3
Current Assets	204.2	203.4	-0.7	174.1	185.5	+11.4	1,067.9	1,006.1	-61.8
Non-current Assets	174.9	169.1	-5.8	138.9	140.8	+1.9	335.0	337.5	+2.5

*1 Adjusted operating profit = Gross trading profit + SGA expenses

(Unit: billions of yen)

Segment	Chemicals			Energy			Metals & Mineral Resources		
	FYE 3/21 Q1	FYE 3/22 Q1	Variance	FYE 3/21 Q1	FYE 3/22 Q1	Variance	FYE 3/21 Q1	FYE 3/22 Q1	Variance
Gross Trading Profit	10.5	11.0	+0.5	12.2	10.2	-2.0	4.5	7.0	+2.5
Share of Profits of Associates and Joint Ventures	0.4	0.7	+0.3	0.0	1.0	+1.0	6.9	38.4	+31.5
Net Profit	4.4	5.0	+0.6	4.2	4.3	+0.1	7.0	40.9	+33.9
Adjusted operating profit (*1)	5.4	5.7	+0.4	4.6	2.8	-1.8	0.1	2.4	+2.2
Depreciation and Amortisation	1.1	1.3	+0.2	4.6	3.7	-0.9	1.0	1.3	+0.3
Interest Income	0.0	0.0	-	0.1	0.1	-0.0	0.2	0.0	-0.2
Dividend Income	0.4	0.3	-0.1	1.3	3.1	+1.8	5.3	22.2	+16.9
Among the above, cash dividends from equity method investees	0.1	0.0	-0.1	-	1.0	+1.0	3.2	21.5	+18.3
Interest paid	(0.1)	(0.1)	+0.0	(0.8)	(1.0)	-0.2	(0.9)	(0.7)	+0.2
Income taxes paid	(1.2)	(1.6)	-0.4	(0.1)	(0.6)	-0.5	(2.2)	(2.0)	+0.1
Core operating cash flow	5.6	5.6	+0.0	9.7	8.1	-1.6	3.6	23.2	+19.6
	Mar. 31, '21	Jun. 30, '21	Variance	Mar. 31, '21	Jun. 30, '21	Variance	Mar. 31, '21	Jun. 30, '21	Variance
Segment Assets	283.7	290.5	+6.8	549.9	621.5	+71.6	871.8	905.3	+33.5
Current Assets	203.9	210.4	+6.5	263.0	331.4	+68.4	180.9	203.3	+22.4
Non-current Assets	79.9	80.2	+0.3	286.9	290.1	+3.2	690.9	702.0	+11.1

Segment	Power Business			Infrastructure Project			Aerospace & Ship		
	FYE 3/21 Q1	FYE 3/22 Q1	Variance	FYE 3/21 Q1	FYE 3/22 Q1	Variance	FYE 3/21 Q1	FYE 3/22 Q1	Variance
Gross Trading Profit	4.6	4.8	+0.2	2.5	2.7	+0.1	2.8	6.6	+3.8
Share of Profits of Associates and Joint Ventures	7.7	9.1	+1.4	2.2	2.3	+0.1	1.7	1.0	-0.7
Net Profit	4.6	2.3	-2.3	1.5	2.0	+0.4	1.5	4.2	+2.7
Adjusted operating profit (*1)	(3.6)	(4.0)	-0.4	(1.1)	(1.0)	+0.1	0.3	4.0	+3.7
Depreciation and Amortisation	1.3	1.7	+0.4	0.1	0.1	+0.0	2.6	2.4	-0.2
Interest Income	0.5	0.5	-0.0	0.4	0.6	+0.3	0.2	0.1	-0.1
Dividend Income	13.3	8.3	-5.0	1.4	1.8	+0.4	1.8	0.3	-1.5
Among the above, cash dividends from equity method investees	13.3	8.3	-5.0	1.3	1.8	+0.5	1.8	0.3	-1.5
Interest paid	(0.7)	(0.8)	-0.1	(0.6)	(0.3)	+0.3	(0.7)	(0.4)	+0.2
Income taxes paid	(0.9)	(0.5)	+0.4	(0.8)	(0.4)	+0.4	(0.3)	(0.2)	+0.1
Core operating cash flow	9.9	5.2	-4.7	(0.8)	0.8	+1.5	4.0	6.1	+2.1
	Mar. 31, '21	Jun. 30, '21	Variance	Mar. 31, '21	Jun. 30, '21	Variance	Mar. 31, '21	Jun. 30, '21	Variance
Segment Assets	741.2	815.9	+74.7	227.8	219.6	-8.1	265.7	271.8	+6.2
Current Assets	289.3	346.3	+57.0	51.0	42.9	-8.2	66.8	72.9	+6.1
Non-current Assets	451.8	469.5	+17.7	176.7	176.8	+0.0	198.8	198.9	+0.1

*1 Adjusted operating profit = Gross trading profit + SGA expenses

(Unit: billions of yen)

Segment	Finance & Leasing Business			Construction, Industrial Machinery & Mobility			Next Generation Business Development		
	FYE 3/21 Q1	FYE 3/22 Q1	Variance	FYE 3/21 Q1	FYE 3/22 Q1	Variance	FYE 3/21 Q1	FYE 3/22 Q1	Variance
Gross Trading Profit	0.5	0.9	+0.5	15.9	24.5	+8.5	0.5	0.5	+0.0
Share of Profits of Associates and Joint Ventures	2.8	8.1	+5.3	0.8	1.4	+0.6	(0.0)	0.0	+0.0
Net Profit	2.0	5.7	+3.7	2.1	5.5	+3.5	(0.5)	(0.2)	+0.3
Adjusted operating profit (*1)	(1.4)	(1.2)	+0.2	1.3	6.7	+5.3	(0.5)	(0.5)	+0.1
Depreciation and Amortisation	0.0	0.0	+0.0	2.2	2.5	+0.3	0.1	0.1	+0.0
Interest Income	0.0	0.0	-0.0	0.1	0.1	-0.0	0.0	0.0	-0.0
Dividend Income	0.8	3.9	+3.1	0.6	0.5	-0.1	-	0.1	+0.1
Among the above, cash dividends from equity method investees	0.8	3.8	+3.0	0.5	0.4	-0.2	-	0.0	+0.0
Interest paid	(0.6)	(0.4)	+0.2	(0.6)	(0.5)	+0.1	(0.0)	(0.0)	+0.0
Income taxes paid	(8.3)	(2.0)	+6.3	(0.5)	(1.4)	-0.9	(0.2)	(0.1)	+0.0
Core operating cash flow	(9.4)	0.4	+9.8	3.2	7.9	+4.6	(0.7)	(0.4)	+0.2
	Mar. 31, '21	Jun. 30, '21	Variance	Mar. 31, '21	Jun. 30, '21	Variance	Mar. 31, '21	Jun. 30, '21	Variance
Segment Assets	341.2	354.9	+13.7	353.8	350.0	-3.7	16.6	22.0	+5.4
Current Assets	28.9	32.7	+3.8	221.7	213.8	-7.9	4.5	5.4	+0.9
Non-current Assets	312.2	322.2	+9.9	132.1	136.3	+4.1	12.1	16.6	+4.5

Segment	Other			Consolidated		
	FYE 3/21 Q1	FYE 3/22 Q1	Variance	FYE 3/21 Q1	FYE 3/22 Q1	Variance
Gross Trading Profit	(2.4)	(2.1)	+0.3	178.8	214.1	+35.3
Share of Profits of Associates and Joint Ventures	0.0	0.0	-0.0	24.5	66.1	+41.6
Net Profit	(0.4)	(5.9)	-5.5	58.1	112.1	+54.0
Adjusted operating profit (*1)	2.5	(2.6)	-5.1	54.0	70.1	+16.1
Depreciation and Amortisation	3.4	5.3	+1.9	34.5	36.9	+2.4
Interest Income	(0.1)	0.2	+0.3	2.4	2.8	+0.3
Dividend Income	0.6	0.5	-0.1	30.5	44.4	+14.0
Among the above, cash dividends from equity method investees	0.0	(0.0)	-0.0	25.4	39.8	+14.4
Interest paid	(0.4)	2.5	+2.9	(7.9)	(4.6)	+3.3
Income taxes paid	6.1	(0.8)	-6.9	(19.0)	(20.1)	-1.1
Core operating cash flow	12.1	5.1	-7.0	94.5	129.5	+35.0
	Mar. 31, '21	Jun. 30, '21	Variance	Mar. 31, '21	Jun. 30, '21	Variance
Segment Assets	362.6	214.1	-148.5	6,939.0	6,940.6	+1.7
Current Assets	256.0	112.8	-143.2	3,381.6	3,326.2	-55.4
Non-current Assets	106.6	101.3	-5.3	3,557.4	3,614.4	+57.1

*1 Adjusted operating profit = Gross trading profit + SGA expenses

Reference 2. Net Profit of Major Group Companies (Updated on August 18, 2021)

· Business models are abbreviated by the following:

「D」 : Distribution Businesses 「F」 : Finance Businesses
 「S」 : Stable Earnings-Type Businesses 「N」 : Natural Resource Investments

· As for the category of group companies, consolidated subsidiaries are described as "Consolidated" and associate companies accounted for using the equity-method as "Equity method".

(Unit: billions of yen)

Business Model	Company name	Consolidated/ Equity method	Equity Portion	FYE 3/21 Q1	FYE 3/22 Q1	Variance	Description of business
Lifestyle							
D	Saide Tekstil Sanayi ve Ticaret	Equity method	45.5%	(0.1)	0.1	+0.1	Planning, manufacturing and sales of apparel and goods
	Marubeni Fashion Link	Consolidated	100%	(0.2)	(0.0)	+0.1	Planning, manufacturing and sales of apparel and goods
	Marubeni Intex	Consolidated	100%	0.3	0.3	-0.0	Sales of industrial materials, lifestyle materials and lifestyle products
ICT & Real Estate Business							
D	Marubeni Information Systems	Consolidated	100%	0.1	0.0	-0.0	IT solution provider for full range of IT lifecycle in every industry
	Marubeni IT Solutions	Consolidated	80.0%	0.2	0.3	+0.1	Sales planning of information and communication systems, design, and development of software
	ARTERIA Networks	Consolidated	50.0%	0.6	0.6	+0.1	Provision of various network services for businesses and condominiums
	MX Mobiling	Consolidated	100%	0.8	0.9	+0.0	Sales of mobile phones and related products
	Marubeni Real Estate Management	Consolidated	100%	0.1	0.3	+0.1	Leasing and subleasing of real estate, management of office buildings and complex facilities
	Marubeni Logistics	Consolidated	100%	0.2	0.4	+0.2	International combined transport operation (NVOCC) , 3PL (Third-party Logistics), ocean & air freight forwarding, consultancy relating to logistics
	Marubeni Safenet	Consolidated	100%	0.0	(0.0)	-0.0	Insurance agency and lending business
Forest Products							
D	MUSI Pulp Project	Consolidated	TEL 85.1% MHP 100%	(0.4)	1.7	+2.1	Forestry (Afforestation of hardwood), production and sales of pulp in Indonesia
	WA Plantation Resources	Consolidated	100%	0.1	(0.0)	-0.1	Wood chip production and plantation in Australia
	Kraft of Asia Paperboard & Packaging	Consolidated	100%	(0.2)	(0.2)	-0.0	Manufacture and sales of containerboard in Vietnam
	Koa Kogyo	Consolidated	80.0%	0.6	0.8	+0.2	Manufacture and sales of corrugating medium and linerboard
	Fukuyama Paper	Consolidated	55.0%	0.3	0.3	+0.0	Manufacture and sales of corrugating medium and core board
	Marubeni Forest LinX (*1)	Consolidated	100%	0.4	0.4	+0.0	Wholesale of forest products including all types of paper
	H&PC Brazil Participacoes (*2)	Equity method	49.0%	(0.4)	0.1	+0.4	Holding company of Santher - Fabrica de Papel Santa Thereinha, which conducts manufacture and sales of hygiene products in Brazil
	Marusumi Paper	Equity method	32.2%	(0.3)	0.2	+0.4	Manufacture and sales of paper

*1 Marubeni Pulp & Paper changed its trade name to Marubeni Forest LinX in April 2021.

*2 Includes profit from investment in Santher from the 3rd quarter of the fiscal year ended March 2021.

(Unit: billions of yen)

Business Model	Company name	Consolidated/ Equity method	Equity Portion	FYE 3/21 Q1	FYE 3/22 Q1	Variance	Description of business
Food I							
D	Yamaboshiya	Consolidated	75.6%	0.3	0.2	-0.1	Wholesale of confectionary products to mass-retail and convenience stores
	United Super Markets Holdings Inc. (*1)	-	-	0.7	0.2	-0.5	Supermarket operations in the Tokyo metropolitan area
	The Nisshin OilIO Group (*2)	Equity method	16.0%	0.5	0.5	-0.1	Processing and sales of edible oil business
	Cia.Iguacu de Cafe Soluvel	Consolidated	100%	0.2	0.4	+0.2	Manufacturing and sales of instant coffee
	Marubeni Foods	Consolidated	100%	0.2	0.2	-0.0	Import, export and sales of food products
	Benirei	Consolidated	98.8%	(0.0)	0.4	+0.5	Wholesale of seafood products and warehousing
Food II							
D	Creekstone Holding	Consolidated	100%	4.5	5.2	+0.7	Holding company of Creekstone Farms Premium Beef LLC, which conducts production, processing and sales of beef, etc.
	Wellfam Foods	Consolidated	100%	0.9	0.6	-0.3	Marketing of livestock, meats and processed products
	Rangers Valley Cattle Station	Consolidated	100%	(0.1)	0.3	+0.4	Cattle raising and beef sales business in Australia
	S FOODS (*2)	Equity method	15.3%	0.2	0.4	+0.2	Wholesale, retail and restaurant business of meats
	Marubeni Nisshin Feed	Consolidated	60.0%	0.6	0.9	+0.3	Manufacture and sales of livestock feed
	Pacific Grain Terminal	Consolidated	78.4%	0.2	0.1	-0.1	Warehousing, stevedoring and transportation operations
Agri Business							
D	Helena Agri-Enterprises	Consolidated	100%	14.2	17.4	+3.2	Sales of agricultural materials and provision of various services in USA
	Gavilon Agriculture Investment	Consolidated	100%	1.5	8.2	+6.7	Parent company of Gavilon Group (collection/sales of grain, fertilizer, etc.)
	Grain Business			2.2	1.6	-0.7	
	Fertilizer Business			(0.7)	6.6	+7.3	
	Columbia Grain International	Consolidated	100%	0.2	(0.0)	-0.3	Collection, storage, exporting and domestic sales of grain produced in North America
Chemicals							
D	Marubeni Plax	Consolidated	100%	0.2	0.4	+0.2	Domestic sales and foreign trade of plastic resins and products
	Olympus Holding (Orffa)	Consolidated	80.0%	0.2	0.1	-0.1	Sales of feed additives
	Marubeni Chemix	Consolidated	100%	0.2	0.3	+0.1	Domestic sales and foreign trade of organic chemicals and functional chemicals

*1' We hold 14.8% of outstanding shares of this company through a holding company. Stated figures which are multiplications of disclosed figures of this company and our equity portion, are shown for reference. Adjustments of accounting standard variances have been applied to our IFRS consolidated statements.

*2' Stated figures which are multiplications of disclosed figures of this company and our equity portion, are shown for reference. Adjustments of accounting standard variances have been applied to our IFRS consolidated statements.

(Unit: billions of yen)

Business Model	Company name	Consolidated/ Equity method	Equity Portion	FYE 3/21 Q1	FYE 3/22 Q1	Variance	Description of business
Energy							
D	ENEOS GLOBE	Equity method	20.0%	0.6	0.5	-0.0	Import and sales of LPG, and sales of new energy-related equipment
	MIECO	Consolidated	100%	(0.2)	0.7	+0.9	Sales of all types of petroleum products and natural gas
N	LNG Projects	-	-	0.9	2.3	+1.4	Liquefaction of natural gas in overseas
	Oil & Gas E&P	Consolidated	100%	(3.5)	1.3	+4.8	Total of oil and gas Interests at Gulf of Mexico (USA), North Sea (UK), Indian Sea
Metals & Mineral Resources							
D	Marubeni-Itochu Steel	Equity method	50.0%	1.7	5.6	+3.9	Sales and business management of steel products
N	Roy Hill Iron Ore Project	Equity method	15.0%	3.8	17.2	+13.4	Investment in iron ore business in Australia
	Marubeni Resources Development (*1)	Consolidated	100%	1.4	2.7	+1.3	Investment in steelmaking material business in Australia
	Marubeni LP Holding	Consolidated	100%	(0.2)	12.5	+12.8	Investment in copper business in Chile
	Marubeni Metals & Minerals (Canada)	Consolidated	100%	(0.3)	1.7	+2.1	Smelting and sales of aluminum ingots and investment in manufacturing business of magnesium in Canada
	Marubeni Aluminium Australia	Consolidated	100%	(0.3)	1.1	+1.5	Smelting and sales of aluminum ingots in Australia
Power Business							
D	SmartestEnergy	Consolidated	100%	(0.2)	0.3	+0.5	Electricity aggregation and retail business in UK
S	IPP Projects (*2)	-	-	8.9	11.2	+2.2	Overseas and domestic power generation
Infrastructure Project							
S	FPSO Projects (*3)	-	-	0.6	0.6	+0.0	FPSO project investment and management
	Overseas Water and Wastewater Services (*4)	-	-	1.4	1.6	+0.2	Overseas water and wastewater services

*1 Marubeni Coal changed its trade name to Marubeni Resources Development in April 2021.

*2 Total profits of consolidated subsidiaries and share of associates and joint ventures of our IPP projects.

*3 Total profits of consolidated subsidiaries and share of associates and joint ventures of our FPSO projects.

*4 Total profits of consolidated subsidiaries and share of associates and joint ventures of our overseas water and wastewater services.

(Unit: billions of yen)

Business Model	Company name	Consolidated/ Equity method	Equity Portion	FYE 3/21 Q1	FYE 3/22 Q1	Variance	Description of business
Aerospace & Ship							
D	Marubeni Aviation Parts Trading	Consolidated	100%	(0.0)	(0.2)	-0.1	Investment in aircraft parts trading business in USA
Finance & Leasing Business							
F	Nowlake Business (*1)	Consolidated	21.8%	4.2	6.1	+1.9	Used car retail financing business in USA
	PLM Fleet	Equity method	50.0%	0.3	0.6	+0.3	Leasing and rental of refrigerated trailers in USA
	Marubeni SuMIT Rail Transport	Equity method	50.0%	0.2	0.3	+0.1	Investment in railcar leasing business in USA
	Aircastle Business	Equity method	75.0%	(2.2)	(1.4)	+0.8	Aircraft operating lease business in USA
Construction, Industrial Machinery & Mobility							
D	B-Quik Business	Consolidated	90.0%	0.3	0.5	+0.2	Tire retailer in the ASEAN
	Automotive Aftermarket Business	-	-	0.5	0.9	+0.4	Automotive aftermarket business in USA
	Marubeni Auto Investment (UK)	Consolidated	100%	(0.2)	0.4	+0.7	Investment in retail sales business of automobiles in UK
	Kono Electronics (*2)	Consolidated	100%	0.2	0.3	+0.2	Sales of electrical equipment connecting parts and materials
	Marubeni Techno-Systems	Consolidated	100%	0.1	0.1	+0.0	Sales, export and import of industrial machinery

*1 Due to the reorganization implemented in January 2021, the business name has been changed from Westlake business to Nowlake business.

*2 Kono Electronics changed its trade name to Marubeni Ele-Next in July 2021.

Reference 3. Aircraft Leasing Business in USA (Based on Aircastle's releases dated July 14, 2021)

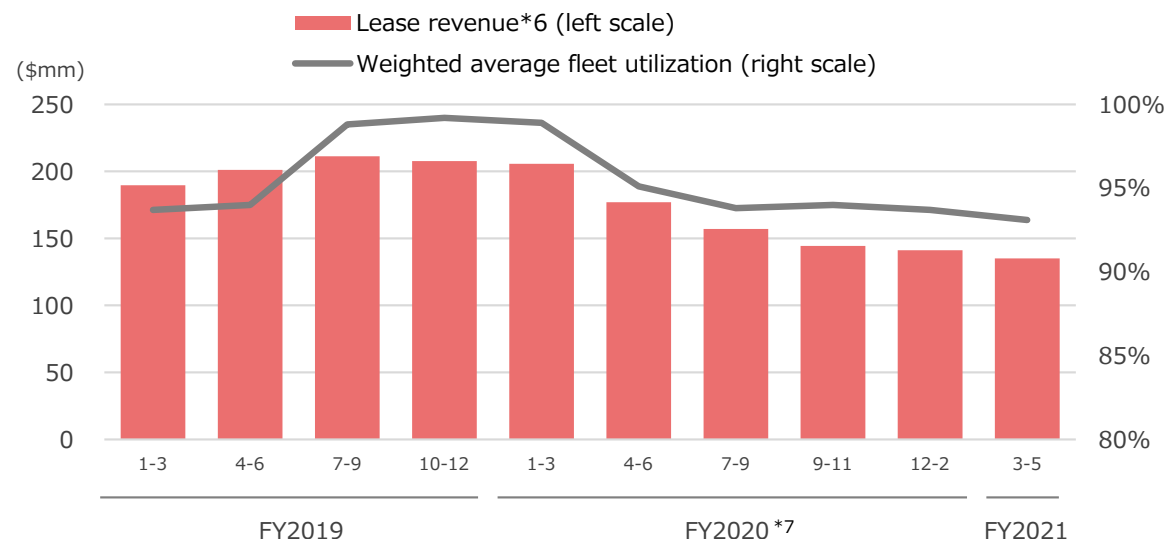
Aircastle Ltd. *1

Ownership ratio	75% Marubeni, 25% Mizuho Leasing
No. of aircrafts held*2 (NBV)	250 (\$6.6bn)
Weighted average fleet age	10.8 years
Weighted average lease term	4.5 years
No. of lessees	77 (43 countries)
Credit ratings*3	S&P:BBB-, Fitch:BBB, Moody's:Baa3

< For the three-month period ended May 31, 2021 >

	2020*4	2021
Lease revenue	\$183mm	\$135mm
Net profit	-\$27mm	-\$10mm
Net DE ratio	2.7 times	2.6 times
Net profit attributable to Marubeni*5	-¥2.2bn	-¥1.4bn

- *1 As of May 31, 2021 *2 Managing additional 9 aircraft through joint venture
 *3 In June, 2021, Moody's upgraded Aircastle's outlook from Negative to Stable
 *4 For net DE ratio, as of February 28, 2021
 *5 Based on Aircastle's net profit for three-month period from March to May



- *6 Cash collection ratio for the three-month period ended May 31, 2021 was approximately 89%. As of July 9, 2021, Aircastle has agreed with 22 airlines to defer lease payments totaling \$112mm, of which \$89mm appears in the company's May 31, 2021 Balance Sheet.
 *7 Accounting period has been changed from January-December to March-February from FY2020. Fourteen-month period from January-February is based on this change.

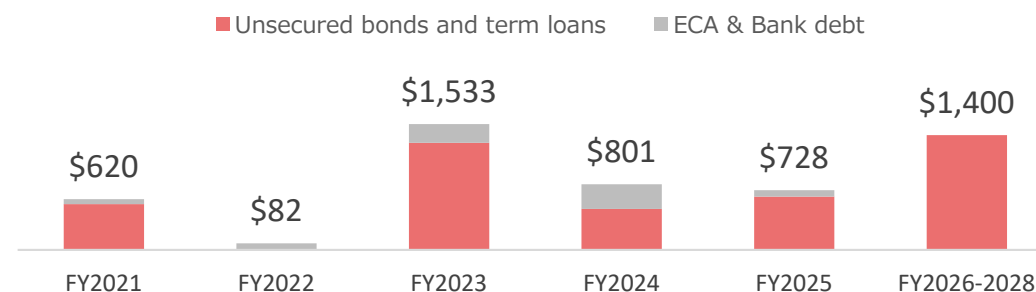
Liquidity

- Sufficient liquidity secured
- As of July 1, 2021, total liquidity of \$2.9bn includes \$1.4bn of undrawn credit facilities, \$1.0bn of unrestricted cash, \$103mm of contracted asset sales, and \$375mm of projected operating cash flows through July 1, 2022
- Liquidity coverage ratio*8 as of July 1, 2021 is 2.5x
- In June 2021, successfully priced \$400mm of Preferred Shares*9

*8 Liquidity coverage ratio: (undrawn credit facilities + unrestricted cash + contracted asset sales + projected operating cash flows)/(payment for principal and interest on borrowing + contracted asset purchase, etc.). Payment for principal and interest on borrowing + contracted asset purchase, etc. = \$1.2bn.

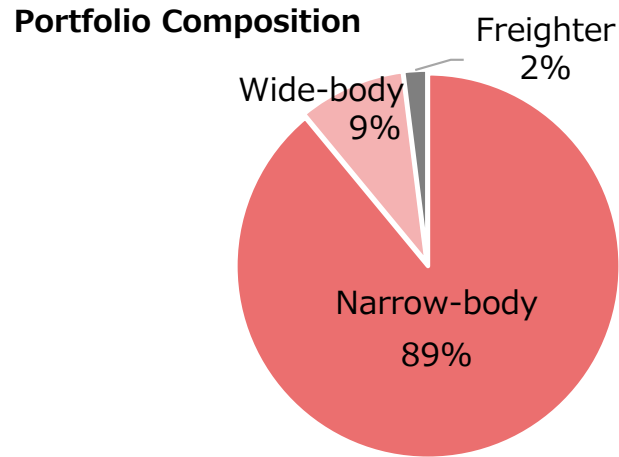
*9 The issuance was intended to enhance Aircastle's financial resilience, and was carried out in anticipation of the expansion of air passenger demand as COVID-19 vaccination increases

<Debt Maturity Profile (\$ in millions)>

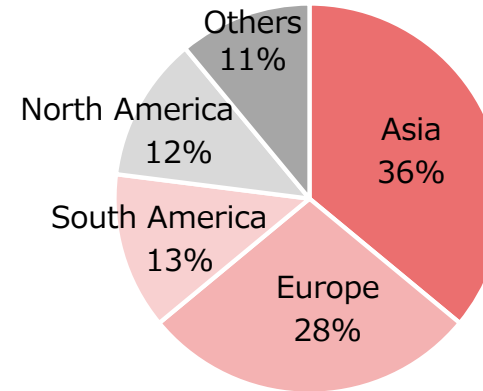


Reference 3. Aircraft Leasing Business in USA (Based on Aircastle's releases dated July 14, 2021)

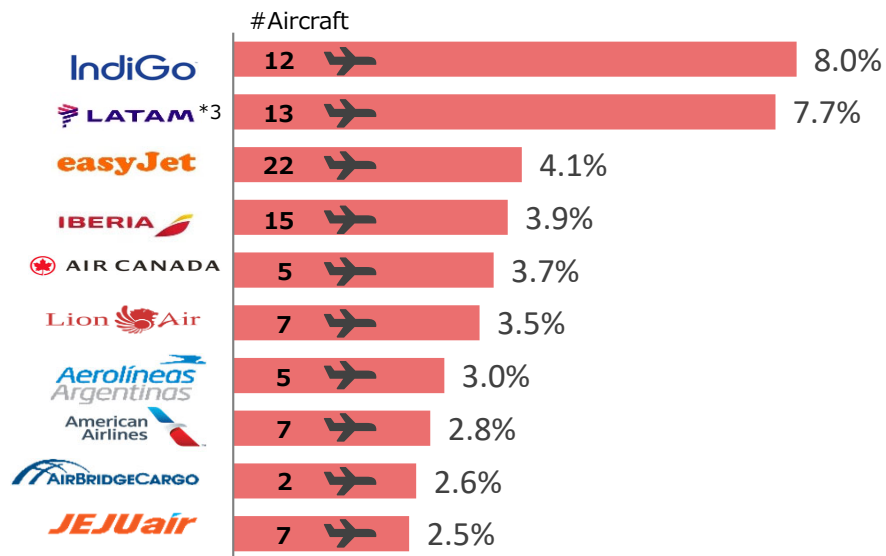
Portfolio / Exposure*1



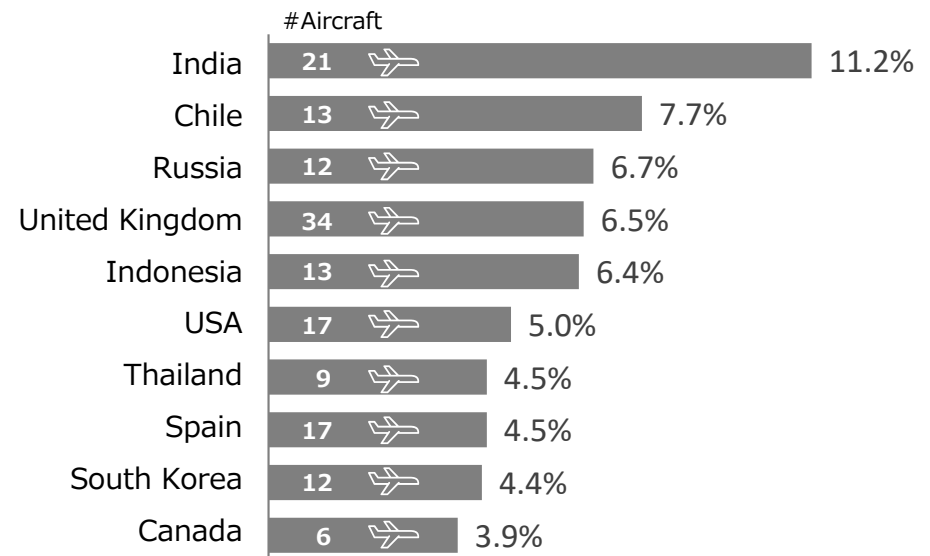
Country Exposure*2



Customer Exposure*2



Country Exposure*2



*1 As of May 31, 2021

*2 Percentage based on NBV